



NEW JUABEN SOUTH MUNICIPAL ASSEMBLY

2022 ANNUAL PROGRESS REPORT ON THE IMPLEMENTATION OF THE 2022 COMPOSITE ANNUAL ACTION PLAN AND MEDIUM-TERM DEVELOPMENT PLAN (2022-2025)

JANUARY, 2023

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LIST OF ACRONYMS

AAP	-	ANNUAL ACTION PLAN
APR	-	ANNUAL PROGRESS REPORT
BECE	-	BASIC EDUCATION CERTIFICATE EXAMINATION
CAPEX	-	CAPITAL EXPENDITURE
DACF	-	DISTRICT ASSEMBLIES COMMON FUND
DACF-RFG	-	DISTRICT ASSEMBLIES COMMON FUND-RESPONSIVENESS FACTOR GRANT
DMTDP	-	DISTRICT MEDIUM-TERM DEVELOPMENT PLAN
ECG	-	ELECTRICITY COMPANY OF GHANA
GNFS	-	GHANA NATIONAL FIRE SERVICE
GOG	-	GOVERNMENT OF GHANA
GPI	-	GENDER PARITY INDEX
GPS	-	GHANA POLICE SERVICE
GRF	-	GHANA ROAD FUND
GSCSP	-	GHANA SECONDARY CITIES SUPPORT PROGRAMME
GWCL	-	GHANA WATER COMPANY LIMITED
IDA	-	INTERNATIONAL DEVELOPMENT ASSOCIATION
IGF	-	INTERNALLY GENERATED FUND
JHS	-	JUNIOR HIGH SCHOOL
KG	-	KINDERGARTEN
LEAP	-	LIVELIHOOD EMPOWERMENT AGAINST POVERTY
M&E	-	MONITORING AND EVALUATION
MAG	-	MODERNIZATION OF AGRICULTURE
MCE	-	MUNICIPAL CHIEF EXECUTIVE
MMDA	-	METROPOLITAN, MUNICIPAL AND DISTRICTS ASSEMBLIES
MPCU	-	MUNICIPAL PLANNING COORDINATING UNIT
MSHAP	-	MULTI-SECTORIAL HIV/AIDS PROGRAMME
MTDP	-	MEDIUM-TERM DEVELOPMENT PLAN
NER	-	NET ENROLLMENT RATIO
NHIS	-	NATIONAL HEALTH INSURANCE SCHEME
NIA	-	NATIONAL INSURANCE AUTHORITY
NJSMA	-	NEW JUABEN SOUTH MUNICIPAL ASSEMBLY
PM&E	-	PARTICIPATORY MONITORING AND EVALUATION
PWDs	-	PEOPLE WITH DISABILITIES
SHS	-	SENIOR HIGH SCHOOL
UDG	-	URBAN DEVELOPMENT GRANT
UNICEF	-	UNITED NATIONS CHILDREN'S FUND

EXECUTIVE SUMMARY

Introduction

The M&E process commenced after the plan preparation and was used as the main instrument for assessing the extent to which the Assembly was performing in achieving its development goals. The M&E plan in the MTDP is the basis for the M&E systems and serves as the road map to monitor and evaluate the implementation of the 2022-2025 MTDP.

The 2022 APR of the NJSMA was prepared by the MPCU in a participatory manner and followed the guidelines from the NDPC. The key outputs of the M&E conducted were the quarterly and annual progress reports. The report places more emphasis on results-based, that is assessing if real changes have occurred as well as implementation-based which concerned with the implementation of activities. This report focuses on assessing the implementation status of the 2022 AAP in the context of the 2022-2025 MTDP under mainly four (4) development dimensions namely economic, social, environment, infrastructure and human settlement and governance, corruption and public accountability. The analysis also considered two new dimensions that is; Emergency Planning and Response (COVID 19 Recovery Plan) and Implementation, Coordination, Monitoring and Evaluation.

Scope of the Report

The 2022 APR highlights on achievements of the implementation of the DMTDP with detailed analysis on proportion of the 2022 AAP and DMTDP implemented. Challenges encountered in the implementation of the DMTDP and processes involved in conducting M&E were all tackled in the introduction. Other areas were programme/project status for the year which details name of the project or programme, project description, project location, contractor or consultant involved, budget, source of funding and type of funding, date started, expected completion date, contract sum, expenditure to date, project implementation status and remarks.

Reporting on revenue flows of the Assembly was also done with information provided such as update on funding sources and disbursements. Other areas covered were update on Indicators and Targets with the use of a matrix showing list of the core and district specific indicators which had their baseline data for 2021, targets for the reporting year (2022) and actual performance for the reporting year (2022).

Update on critical development and poverty issues, evaluations conducted, findings and recommendations, Participatory Monitoring and Evaluations (PM&E) undertaken and finally conclusion and the way forward were reported with the analysis all done in a prescribed format provided by NDPC in matrixes.

CHAPTER ONE

1.0 INTRODUCTION

Brief Profile of NJSMA

New Juaben South is one of the oldest of the thirty-three District Assemblies in the Eastern Region of Ghana. It covers an area of 60 Square Kilometers. It stretches between Latitude 6°70'W and Longitude 10°30'' and 00°30'E. It shares boundaries on the North East with New Juaben North Municipal Assembly, West with Suhum Municipal, to the South-East with Akuapem North Municipal and Yilo- Krobo Municipal to the East.

The DMTDP preparation process identified a number of investment potentials in the municipality, notably amongst them were;

Agro-processing - The strategic location of Municipality, sharing boundaries with municipalities that are noted for agricultural production and its proximity to the national capital, Accra, provides an opportunity to develop agro- processing facilities. Koforidua has very promising business atmosphere and ranks as one of the topmost municipalities that generates high revenue from its economy.

Recreation and Tourism - The full potential of the tourism industry in the Municipality is yet to be developed. Some tourist attractions that have been identified by the Assembly which when developed would play an important role in contributing to economic development and job creation includes; Obuortabiri mountain, Kentenkren waterfalls, hotels and restuarants among others.

Property Development- as a result of increasing population and rapid urbanization there is huge housing deficit, hence the demand for housing units in the municipality is on the rise. Investing in property development in the municipality will involve residential, commercial and industrial properties.

Notwithstanding, there are key challenges confronting New Juaben South as it seeks to promote development of its economy these include;

- Poor road network – the deplorable state of some roads affects economic activities.
- Flooding- this is mainly caused by unbridled development activities and silted drains, small channel capacities of existing drains.

- Insecurity – the insecurity situations that exist are mainly boundary disputes and high crime rates.
- Poor conditions and inadequate public pre-schools
- Youth unemployment
- Poor sanitation
- Inadequate Internally generated revenue.

The Municipality over the years has made tremendous strides to better the lives of its people through prudent management and accountable practices that are performance driven. In doing this, the Assembly has over the years marked out a path through the development of blue prints by way of Medium-Term Development Plans (MTDPs) and Annual Action Plans (AAPs). These have guided the Assembly in addressing its development issues and thereby committed to achieving the objectives outlined the MTDP.

In line with this, the municipality has always sought to report on its performance for the preceding plan period to set the pace for the plan preparation for the succeeding year. Therefore, the 2022 Progress Report seeks to bring to light the performance during the period on the entire 2022-2025 MTDP as well as the proportion of implementation of the 2022 Annual Action Plan.

1.1 Purpose Of M&E For the Year 2022

The DMTDP has good intentions with a number of programmes and projects and financial commitments. However, these intentions are not enough to ensure that development results will be achieved. Good planning requires effective monitoring and evaluation, this plays a critical role in enhancing the effectiveness of the development programmes and projects.

The purpose for which the M&E for 2022 was conducted were as follows;

- Improve services through informed decision making which would lead to improved standard of living.
- Identify achievements, constraints, and failures so that improvements can be made to project designs and to find more cost-effective ways of operating so that the Assembly can do more with less resources to achieve better results.

- To ensure transparency, social accountability and value for money in the implementation and to decide based on the feedbacks whether a programme or project should be continued, reviewed, or discontinued.
- Report on the Assembly's performance by virtue of the fact that Civil Society Organizations, Parliament and other stakeholders are demanding accountability on government to publicly report on government's performance.
- To assess the performance of the core indicators and district specific indicators for the period.
- To track implementation and measure the effectiveness of programmes. It helps management to determine exactly when a programme is on track and when changes may be needed.
- To ensure that the implementation of the MTDP is participatory.
- It was also to ensure that resources are used efficiently and effectively.

1.2 Processes Involved in Monitoring and Evaluation

The Municipal Planning Co-ordinating Unit (MPCU) adopted a participatory and consultative approach in conducting monitoring and evaluation and the preparation of this Annual Progress Report. This included;

- ***Identified indicators:*** The monitoring team developed a monitoring checklist, this was to guide in identifying the information the team needed, the issues and questions to learn about and hence, monitor.
- ***Mobilization of resources:*** The M&E focal person facilitated the process by securing a vehicle, logistics and fuel for the exercise.
- ***Site visits:*** The MPCU which is also the monitoring team of the Assembly conducted its routine monitoring exercise. The team visited the various project sites to ascertain the level of completion. Stakeholders such as project beneficiaries, respective Assembly Members, Contractors and Traditional Authorities were part of the monitoring. The use of tools such as focus group discussion, interviews were employed.
- ***Departmental Reports:*** Capacity building for MPCU members on the National and District specific indicators was conducted, this was to ensure that departments complied with the

guidelines from NDPC. All heads of departments and units were requested to submit their fourth and annual progress reports.

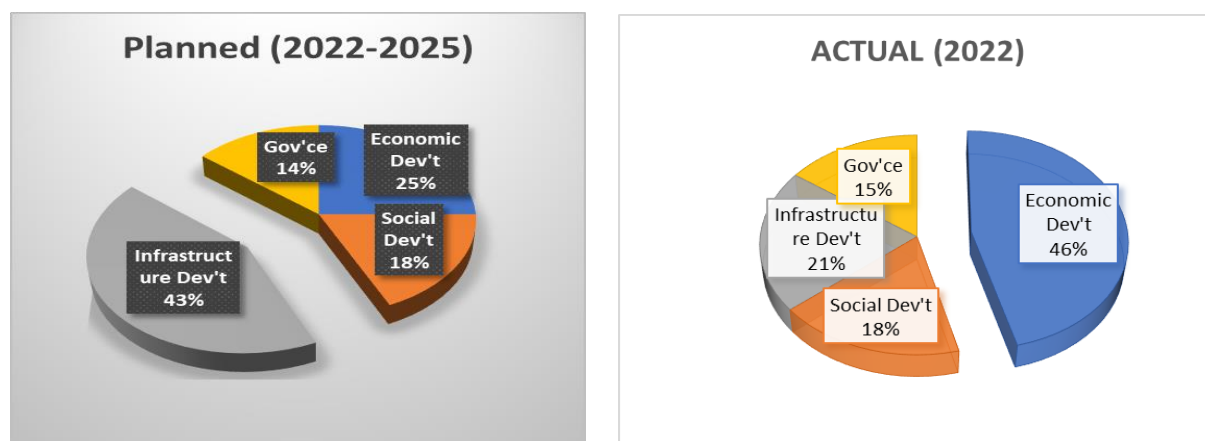
- ***Desk study, Records and documents reviews:*** Secondary data provided by the departments were collated and analyzed by the M&E focal person. Available secondary information and documents that were reviewed included, Project documents, progress reports and correspondences among related stakeholders.
- ***Validation of M&E findings:*** The MPCU at its meeting validated the M&E findings.
- ***Collaboration with key stakeholders:*** The Assembly collaborated with key stakeholders in delivery of services, a review meeting was held for departments and agencies to present their achievements for the previous year and plans for the current year. Some of the stakeholders were; GWCL, ECG, GFS, GPS, NIA, National Road Safety, Education, Health, Agric among others.

1.3 Summary of Achievements

In the 2022-2025 DMTDP a larger portion of budgetary allocations was on infrastructure development (43%), this was to address the infrastructural deficit in the municipality followed by economic development of about (25%), which was intended to promote local economic development in other to address the unemployment situation in the municipality. The others were social development (18%) mainly addressing the social problems associated with rapid urbanization and governance (14%) addressing security and deepening decentralization and accountability among others.

However, in the 2022 annual action plan, economic development was the priority with about (46%) of budget allocated followed by infrastructure (21%) and finally social development (18%) and governance 15%. Nevertheless, the actual implementation with regards to the 2022 action plan followed the same pattern as what was projected.

Figure1.0: Proportion of Planned Budget allocations (2022-2025) and Actual (2022) by development dimensions.



1.3.1 Analysis of Proportion of 2022 Annual Action Plan implemented for the Year

The number of activities in the 2022 AAP were One Hundred and Sixteen (116) out of which One Hundred and Five (105) were implemented. The activities in the AAP were further categorized into physical having Twenty-Four (24) activities and non-physical Ninety-Two (92). Twenty (22) of the physical projects were implemented representing 91.7 percent. Whereas 81 out of the 92 non-physical projects were implemented representing 88 percent. In total 91 percent of all activities in the 2022 AAP were implemented. Refer to Table 1.0 and Figure 1.0.

Table 1.0: Planned and Executed Activities from 2022-2025.

S/No.	Development Dimension	2022	
		Planned	Executed
1	Economic development	24	20
2	Social development	40	37
3	Environment, Infrastructure and human settlement	23	23
4	Governance, corruption and public accountability	29	25
Total		116	105

Figure 1.1: 2022 Annual Action Plan Implementation Status by Development Dimensions



1.3.2 Analysis of Proportion of 2022-2025 DMTDP implemented

The total number of activities in the Medium-Term Development Plan (2022-2025) was Four Hundred and Seventy- Five (475). The Assembly was able to implement One Hundred and Five (105) as at December, 2022 representing (22%). Proportionally almost one-third of the planned activities in the plan has been achieved, this is a remarkable achievement if the four-year plan is considered as a whole. A breakdown of planned and executed activities is shown in figure 1.2.

Figure 1.2: Status of Implementation of 2022-2025 MTDP

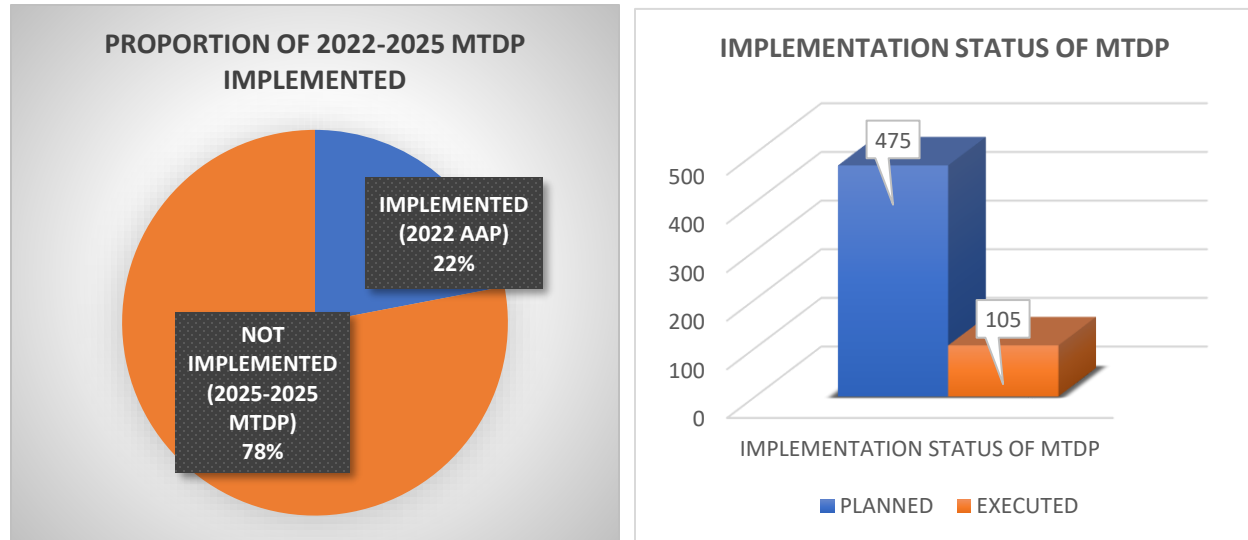
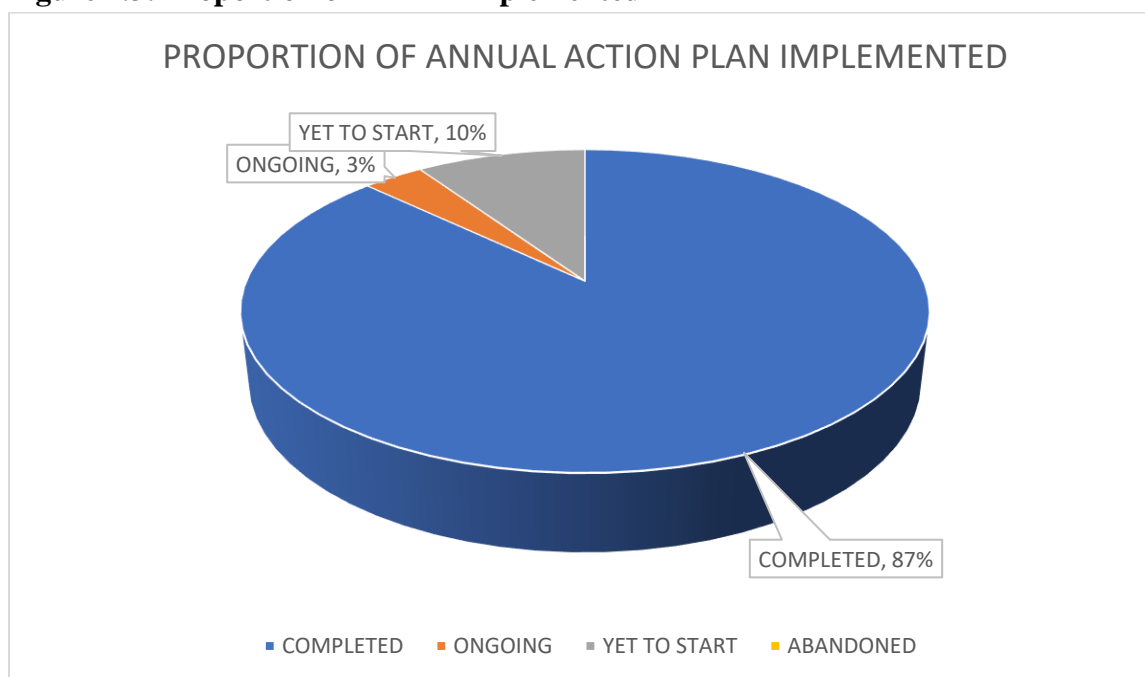


Table 1.1: Proportion of the MTDP Implemented as at December, 2022

Indicators	Baseline 2021	Actual 2022
1. Proportion of the annual action plans implemented by the end of the year		
a. Percentage completed	64.5%	87.1%
b. Percentage of ongoing interventions	14.9%	3.4%
c. Percentage of interventions abandoned	0%	0%
d. Percentage of interventions yet to start	17.4%	9.5%
2. Proportion of the overall medium-term development plan implemented	72%	22%

Figure 1.3: Proportion of MTDP Implemented



1.4 Challenges Encountered in The Implementation of The DMTDP Including M&E

The following were the challenges the Assembly encountered during the implementation of the 2022-2025 DMTDP

- The Assembly was not able to generate enough IGF to finance activities in the plan due to the global and national economic crisis that affected businesses, production and demand in the municipality.
- The Assembly largely relied on its IGF to finance a number of activities in the plan hence could not implement most of its IGF planned capital expenditure.
- The price hikes in the economy affected project costs, hence high project costs and expensive to organize programmes.
- Departments of the Assembly were tempted to utilize funds from delivery of essential services to administrative overheads due to the irregular releases of funds.
- Allocations to departments for their planned activities were inadequate. Some departments did not get funding to implement their activities.
- The delay in the releases of the DACF and inadequate DACF affected the execution of the Assembly's Development plans. Project scope had to be reduced in order to fully implement projects since the DACF allocations in most cases could not finance a complete project.
- Inadequate logistics such as funds and vehicles to conduct M&E; The DACF releases were not timely and were inadequate to conduct M&E. Also, no allocation was made under DACF-RFG to conduct M&E per the guidelines.
- In spite of the fact that the Assembly received funds to conduct M&E under the GSCSP, the Assembly couldn't apply that fund to support the other departments to conduct M&E on their programmes.
- High demand for services by Honorable Assembly members to appease their electorates as part of preparations towards the upcoming district assembly elections put pressure on the Assembly to incorporate more activities in the plan without corresponding resources.

CHAPTER TWO

2.0 MONITORING AND EVALUATION ACTIVITIES REPORT

Introduction

The Annual Action Plan for 2022 was derived from the DMTDP 2022 – 2025, the programmes and activities in the AAP were intended to address the needs of the people and improved their standard of living. The activities as well included M&E activities, communication, maintenance of key infrastructure and resource mobilization strategies. This part of the report highlights on projects and programme status as at December 2022.

Table 2.0: Project Register as at December 2022

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM GH¢	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE GH¢	OUTSTANDING BALANCE GH¢	IMPLEMENTATION STATUS & %	REMARKS
1. Construction of 1 No. 6-Unit Classroom block with Ancillary facilities at Ellen White SDA Basic School	Social development	Koforidua	KBZ Global Ltd.	529,987.00	DACF-RFG	6/11/2020	20/11/2020	20/5/2021	529,772.00	215.00	100% completed	In use
2. Lot 1: bitumen surfacing of selected roads (254m), construction of 2.5m x 2.5m box culvert and 1200m diameter pipe culvert at Ada.	Environment, Infrastructure and human settlement	Ada	Obmike's Construction and Suppliers Ltd.	1,088,476.32	UDG 1	27/07/2020	16/9/2020	16/3/2021	896,612.40	191,863.92	100% completed	In use
3. Lot 2: Channelization by Excavation to Design Cross-Section of Nsukwao River Channel (407). Construction of Pond, Reinforced Concrete Chamber and Laying of Pipes Near Victory Presby Church Ada	Environment, Infrastructure and human settlement	Ada	Yussif Abdul Azziz Co. Ltd.	2,497,136.45	UDG 1	27/07/2020	16/9/2020	16/3/2021	2,149,648.92	347,487.53	100% completed	In use
4. Lot 3: Channelization by Excavation to Design	Environment, Infrastructure	Centimental	Per Spring Co. Ltd.	2,599,697.85	UDG 1	27/07/2020	16/9/2020	16/3/2021	2,439,709.97	159,987.88	100% completed	In use

Cross Section of Nsukwao River Channel between Ada/Magazine and Centimental (Nsukwao R;/866m and Tributary:(508). Stone Lining of selected section (238m) and Construction of 1No. 2.5m x 1m & 3m x 1m box culverts.	and human settlement											
5.Lot 4: Channelization by Excavation to Design Cross-Section, Construction of Andy Kwaku River Channel (2.141m) and stone Lining of selected sections (479m) at Zongo Area	Environment, Infrastructure and human settlement	Zongo	Montjoira Construction Ghana Ltd.	2,207,912.50	UDG 1	27/07/2020	16/09/2020	16/3/2021	1,238,464.17	969,448.33	100% completed	In use
6.Lot 5: Channelization by Excavation to Design Cross-Section, Construction of Pond, Laying of Pipes and Stone Lining (190m) of Selected Sections at Zongo Area	Environment, Infrastructure and human settlement	Zongo	Tabarikalla Company Ltd.	2,376,665.77	UDG 1	27/07/2020	16/9/2020	16/5/2021	1,622,567.61	754,098.16	100% completed	In use
7.Lot 6: Channelization by Excavation of Nsukwao River Channel within SDA (Tributary: 524m) and YMCA Area (462m) and Stone Lining of selected sections (227.1m)	Environment, Infrastructure and human settlement	SDA	Malsons Ltd.	1,978,122.19	UDG 1	27/07/2020	16/9/2020	16/3/2021	1,708,187.47	269,934.72	100% completed	In use
8.Lot 7: Construction of 2No. inline storage (ponds) and 2No. weir on Nsukwao River Channel Within SDA	Environment, Infrastructure and human settlement	SDA	Bea-Newt Company Ltd.	3,425,575.03	UDG 1	27/07/2020	16/09/2020	16/3/2021	3,262,100.90	163,474.13	100% completed	In use
9.Construction of 3No. concrete footbridges and drilling and mechanization of 1No. borehole in the New Juaben South Municipality	Environment, Infrastructure and human settlement	Adweso, Abogiri, Zongo	Pescab Construction Ghana Limited	119,873.00	DACF	27/08/2021	1/10/2021	1/03/2022	119,595.45	277.55	100% completed	In use

10.Repair of drains and replaced metal gratings of drains	Environment, Infrastructure, and human settlement	Oguaa	Maxgra Ent.	55,000.00	IGF	08/2022	08/2022	08/2022	55,000.00	0	100% completed	In use
11.Rehabilitation of the Eastern Regional Jubilee Park at Galloway, Koforidua	Environment, Infrastructure, and human settlement	Galloway	Vian Enterprise	165,459.80	DACF	-	25/4/2022	21/7/2022	157,186.61	8,273.19	100%	In use
12.Lot 1- Precast block paving of 15,000m ³ on Jackson's Park with 1No. volleyball court (170m ²) and 1No. basketball court (480m ²) at Koforidua	Social development	Jackson's Park	Jaborah Const. Ltd.	2,624,737.65	UDG 2	11/05/2021	15/07/2021	26/9/2022	1,533,739.05	1,090,998.58	85% completed	Construction of 'U' drain completed. Paving works ongoing.
13.Lot 2- Construction of 1No. public stand with stores, electrical room and 1No. VIP stand at Jackson's Park in Koforidua.	Social development	Jackson's Park	Procal Links Ltd.	3,389,054.39	UDG 2	11/05/2021	15/07/2021	26/9/2022	2,094,583.88	1,294,470.51	80% completed	Works on public stand ongoing
14.Lot 3: Construct of 1No. Restaurant with Pub and TV Theatre and 20-Seater Washroom at Jackson's Park.	Social development	Jackson's Park	Licos Enterprise	2,720,022.94	UDG 2	11/05/2021	15/07/2021	28/7/2022	1,620,537.24	1,099,485.70	90% completed	Painting works ongoing
15.Lot 4: Rehabilitation of streetlights at Jackson's Park and its surroundings in the New Juaben South Municipality	Social development	Jackson's Park	Prefos Limited	499,957.50	UDG 2	11/05/2021	15/07/2021	28/7/2022	448,045.00	51,912.50	100% completed	Street Lighting works completed
16.Re-roofed ripped off classroom block at Sarkodie M/A Primary 'C'.	Social development	Nsukwao	Blood Redeemed	26,506.00	DACF	12/05/2022	26/05/2022	26/08/2022	26,506.00	0.00	100% Completed	In use
17.Re-roofed of section of classroom block at Adweso SDA.	Social development	Adweso	The Issahs Limited	46,400.00	DACF	12/08/2022	26/08/2022	27/11/2022	46,400.00	0.00	100% completed	In use
18.Construction of 2-Unit KG block with entertainment room for Trinity Presby Model School	Social Development	Adweso SSNIT	Durays Engineering Co. Ltd.	375,041.70	DACF-RFG	7/09/2022	14/09/2022	14/09/2023	326,467.53	48,574.17	100% completed	Yet to be handed over

19.Construction of 2-Unit KG block with entertainment room for Nana Kwaku Boateng 'A'	Social Development	Asuofiriso	Vian enterprise	355,481.50	DACF-RFG	7/09/2022	14/09/2022	14/09/2023	309,088.35	46,393.15	100% completed	Yet to be handed over
20.Pothole patching on selected roads	Environment, Infrastructure, and human settlement	CBD	Maxgra Enterprise	266,200.00	GRF	January, 2022	Jan., 2022	Dec., 2022	266,200.00	0.00	100% completed	In use
21.Maintained roads, driveways and grounds	Environment, Infrastructure, and human settlement	CBD	Maxgra Enterprise	55,000.00	GRF	Jan., 2022	Jan., 2022	Dec., 2022	55,000.00	0.00	100% completed	In use
22.Repair of drains and replaced metal gratings of drains	Environment, Infrastructure, and human settlement	CBD	Labisco Enterprise	55,000.00	GRF	08/2022	08/2022	08/2022	55,000.00	0.00	100% completed	In use
23.Rehabilitate/Upgrade/reshape Roads (12.5km)	Environment, Infrastructure, and human settlement	Osabene, Adweso, Nyamekrom, Atekyem	Maxgra, Atunkon, Labisco Services	259,700.00	GRF	Jan., 2022	Jan., 2022	Dec., 2022	259,700.00	0.00	100% completed	In use

Table 2.1: Programme Register as at December, 2022

PROGRAMME DISCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPEN-DITURE TO DATE	OUT-STANDING BALANCE	IMPLEMEN-TATION STATUS	TOTAL BENE FICIARIES	REMARKS
1. Support Independence Day celebration	Social Development	60,000.00	IGF	6/03/2022	6/03/2022	60,000.00	0.00	Completed	Municipal wide	The programme was successful.
2. Administered justice by handling child custody cases, paternity and non-maintenance cases	Social Development	5,000.00	IGF	February, 2022	December, 2022	5,000.00	0.00	Completed	41	There were Forty-One (41) court settings at the Family Tribunal.
3. Inspected 47 day care centres	Social Development	2,100.00	IGF	January, 2022	December, 2022	2,100.00	0.00	Completed	47-day care centers.	Fifteen (15) Day Care Centres were assisted to renew their certificates whiles Four (4) were assisted to register with the Department.
4. Community care services rendered	Social development	20,000.00	IGF	July, 2022	September, 2022	20,000.00	0.00	Completed	206 beneficiaries	Personal welfare services were rendered by DSW through counselling and support to Two Hundred and Six (206) clients.
5. Monitored LEAP activities and sensitized communities on LEAP	Social development	5,113.00	IGF	January, 2022	December, 2022	5,113.00	0.00	Completed	731 households	A total of three (3) cash transfers were conducted during the year under review, thus 79 th to 80 th cycle LEAP payment was done in all the LEAP communities.

6. Empowered PWDs with the 3% DACF	Social Development	125,350.00	GoG	April, 2022	December, 2022	125,350.00	0.00	Completed	72 beneficiaries	Cash and items such as deep freezers, knitting machines, wheel chairs, hairdryers, sink and chairs etc. amounting to GH¢125,350.00 was distributed.
7. Sensitized 16 churches, on child protection related issues.	Social development	3,000.00	IGF	31/05/2022	30/06/2022	3,000.00	0.00	Completed	16 churches	Churches provided platform for DSW to conduct sensitization
8. Formed and trained community child protection teams in 6 communities	Social Development	2,500.00	IGF	May, 2022	May, 2022	2,500.00	0.00	Completed	6 communities	Child protection teams trained and functional.
9. Sensitized Assembly members and other stakeholders on child protection tool kit	Social welfare	8,000.00	IGF	March, 2023	March, 2022	8,000.00	0.00	Completed	34 assembly members	Assembly members and stakeholders were sensitized on child protection tool kits such as child reproductive health and personal hygiene
10. Formed and trained 5 Gender-based violence clubs in 5 schools	Social Development	1,320.00	IGF	1/06/2022	28/07/2022	1,320.00	0.00	Completed	5 schools	The clubs are duly functional
11. Organized sensitization programmes for women, children and vulnerable groups in 8 communities and 2 radio stations on topical issues such as child abuse, adolescent reproductive health, gender-based violence,	Social development	3,000.00	IGF	March, 2022	August, 2022	3,000.00	0.00	Completed	8 communities	Women, children and vulnerable group were duly sensitized.

child online safety, child labour and early marriage.										
12. Conducted house to house sensitization in 10 communities on child protection	Social Development	8,000.00	IGF	February, 2022	November, 2022	8,000.00	0.00	Completed	10 communities	Communities were duly sensitized on child protection.
13. Carried out mass vaccination exercise on Covid-19.	Social development	121,160.00	Other (JHPIEO/RISE, World Bank))	8/11/2022	18/12/2022	115,910.00	5,250.00	Completed	Municipal wide	The vaccination exercise has helped reduced Covid-19 cases in the municipality.
14. Supported HIV/AIDS activities through testing at major events in the municipality	Social Development	12,012.00	Donor funding	March, 2022	December, 2022	12,012.00	0.00	Completed	Municipal wide	More funds are needed to extend the programme.
15. Awarded Bursary to brilliant but Needy Students	Social development	58,700.00	MP DACF, IGF	January, 2022	November, 2022	58,700.00	0.00	Completed	37	Brilliant but Needy students were supported in the municipality.
16. Conduct 2No. Preparatory Mock exams for BECE candidates	Social development	30,000.00	GoG	March, 2022	July, 2022	30,000.00	0.00	Completed	BECE candidates in the municipality	The mock helped the BECE candidates to prepare for their final exams.
17. Supported STMIE clinics	Social development	6,000.00	GoG	March, 2022	October, 2022	6,000.00	0.00	Completed	50	The department should be supported with more funds to extend the programme.
18. Monitored and supervised all basic schools	Social development	15,000.00	GoG	January, 2022	December, 2022	15,000.00	0.00	Completed	All basic schools in the municipality.	Officers of the Municipal Education Directorate and the Municipal

										Chief Executive carried out the exercise
19. Supported my first day at school.	Social development	25,000.00	IGF	January, 2022	January, 2022	25,000.00	0.00	Completed	10 schools	The MCE and Officers from the Municipal Education Directorate visited selected schools in the municipality and distributed items such as exercise books, pens, pencils, bags etc.
24. Procured 40 No. Hexagonal desks, with 240No. corresponding chairs 500No. dual desks, 400No mono desks, 30No Teachers Table, 30No Teachers Chairs and 40No. Cupboards for selected schools in the municipality.	Social development	378,920.00	DACF-RFG	7/09/2022	04/10/2022	378,920.00	0.00	Completed	Selected schools	Desks were supplied to selected schools in the municipality.
20. Organized awareness creation on radio, schools and churches to educate girls on their rights and responsibilities	Social development	10,000.00	IGF/GoG	March, 2022	March, 2022	10,000.00	0.00	Completed	10 schools and five churches	Schools and churches were visited to educate girls on their rights and responsibilities.
21. Procured chemicals and consumables	Social development	4,000.00	IGF	January, 2022	December, 2022	4,000.00	0.00	Completed	Sanitation staff	Chemicals and consumables were procured for fumigation exercises.
22. Purchased cleaning materials	Social development	4,000.00	IGF	January, 2022	December, 2022	4,000.00	0.00	Completed	Sanitation staff	Detergents, disinfectants and

										soaps were procured for sanitation staff
23. Maintained Cemeteries	Social development	3,000.00	IGF	January, 2022	November, 2022	3,000.00	0.00	Completed	Municipal wide	Maintenance works such as weeding was carried out at the public cemetery at Old Estate
24. Held sensitization programs on environmental issues	Social development	6,000.00	IGF	April, 2022	October, 2022	6,000.00	0.00	Completed	Municipal wide	Environmental sensitization programs were held in the municipality.
25. Cleared and maintain existing refuse heaps from site	Social development	30,000.00	GoG	January, 2022d	December, 2022	30,000.00	0.00	Completed	All refuse sites in the municipality	Environmental health officers should be equipped to carry out the exercise.
26. Procured refuse evacuation and collection equipment	Social development	50,000.00	GoG	January, 2022	December, 2022	50,000.00	0.00	Completed	Municipal wide	Refuse evacuation and collection were procured for waste collection.
27. Intensified school health education programs	Social development	8,000.00	GoG	May, 2022	August, 2022	8,000.00	0.00	Completed	10 schools	Selected schools in the municipality benefitted from the programme.
28. Enforced environmental sanitation bye-laws	Social development	10,000.00	IGF	January, 2022	December, 2022	10,000.00	0.00	Completed	12	Offenders on sanitation were processed to court for prosecution.
29. Registered all eating and drinking bars in the municipality	Social development	8,000.00	GoG	January, 2022	December, 2022	8,000.00	0.00	Completed	54	The exercise experienced a high turnover.
30. Organized annual medical screening for food vendors in the municipality	Social development	20,000.00	GoG	January, 2022	December, 2022	20,000.00	0.00	Completed	120	The exercise experienced a high turnover.
31. Installed street name signage	Environment, infrastructure and Human Settlement Development	100,000.00	GoG	January, 2022	June, 2022	100,000.00	0.00	Completed	Zongo community "D" and Srodæ	75 street name post with 104 name plates procured and installed.

32. Prepared Spatial Development Framework and Structure Plan for the municipality	Environment, infrastructure and Human Settlement Development	120,000.00	GoG	January, 2022	December, 2022	20,000.00	100,000.00	Ongoing	Baseline data collection ongoing.	Lack of funds to support the plan preparation.
33. Facilitated the documentation of Assembly's lands	Environment, infrastructure and Human Settlement Development	50,000.00	GoG	January, 2022	December, 2022	10,000.00	40,000.00	Ongoing	Cadastral site plan prepared for onward processing at Lands Commission.	Lack of funds to complete task.
34. Completed stenciling activities and data collection	Environment, infrastructure and Human Settlement Development	100,000.00	GoG	January, 2022	June, 2022	70,000.00	30,000.00	Completed	Osabene-Mile 50	Stenciling and data collection completed.
35. Prepared Local Plans for Sector 19C, Sector 1 and Sector 19	Environment, infrastructure and Human Settlement Development	35,000.00	GoG	February, 2022	November, 2022	35,000.00	0.00	Completed	Densuano, Central Area, Nyamekrom	Local Plans prepared
36. Developed and promoted tourism potentials such as Festivals, Home comings and Obuortabiri mountain	Economic Development	45,000.00	GoG	January, 2022	December, 2022	45,000.00	0.00	Ongoing	Municipal wide	The Assembly assisted with the coronation of the new Omanhene and the burial of his predecessor. Home coming was also organized in Ada, Betom and Anlo Town. Proposals are solicited to develop Obourtabiri as a tourist site
37. Organized stakeholder forum with SMEs	Economic development.	15,000.00	GoG	June, 2022	June, 2022	15,000.00	0.00	Completed	63	Forum was highly patronized by SMEs
38. Monitored 20 youth who were supported with start-up kits beneficiaries	Economic development.	8,000.00	GoG	January, 2022	December, 2022	8,000.00	0.00	Completed	20	The beneficiaries were hairdressers, barbers, tailors and semstresses
39. Built the capacity of Agric technical	Economic development.	37,500.00	GoG	January, 2022	December, 2022	32,300.00	5,200.00	Completed	30	Staff capacities were built.

staff in report writing and data collection										
40. Carried out farm and home visits	Economic development.	12,000.00	GoG	January, 2022	December, 2022	12,000.00	0.00	Completed	50	Conducted by the AEAs in all zones
41. Organized radio talk shows on Agriculture productivity	Economic development.	3,000.00	IGF	January, 2022	December, 2022	3,000.00	0.00	Completed	Municipal wide	Weekly radio talk shows on Agriculture productivity organized on MYFM
42. Sensitized farmers on climate change agriculture	Economic development	4,000.00	GoG	March 2022	March 2022	4,000.00	0.00	Completed	72 farmers	Farmers were sensitized on climate change agriculture to increase productivity
43. Established maize varietal improvement demonstration	Economic development.	2,346.2	GoG	7/09/2022	7/09/2022	2,346.2	0.00	Completed	25	The programme was beneficial.
44. Trained AEAs on small ruminant production	Economic development.	10,000.00	GoG	June, 2022	June, 2022	10,000.00	0.00	Completed	12	All extension officers under the department benefitted from the training.
45. Trained maize farmers on grain storage using super grain bag	Economic development	5,000.00	GoG	May, 2022	November, 2022	5,000.00	0.00	Completed	100	This was to reduce post -harvest losses and properly store grains
46. Promoted Planting for Food and Jobs (PFJ)	Economic development.	70,000.00	GoG	June, 2022	December, 2022	70,000.00	0.00	Completed	630	Under gov't flagship programme
47. Carried out preventive healthcare in animals	Economic development	1,500.00	IGF	May, 2022	May, 2022	1,500.00	0.00	Completed	30	Office of the veterinary should be well equipped
48. Educated farmers on the safe use of agro chemicals	Economic development	1,000.00	GoG	February, 2022	February, 2022	1,000.00	0.00	Completed	630	The programme was organized for all PFJ farmers.
49. Carried out MRACLS (Crops) and livestock census annually	Economic development	10,000.00	GoG	April, 2022	June, 2022	10,000.00	0.00	Completed	Municipal wide	The department was able carry out its annual livestock and crop census.

50. Organized fora on financial sourcing and management	Economic development	500.00	IGF	March, 2022	March, 2022	500.00	0.00	Completed	27	27 farmers participated in the programme.
51. Trained 5 FBOs on value chain concept	Economic development	4,000.00	GoG	June, 2022	June, 2022	4,000.00	0.00	Completed	5 farmer-based organizations	More funds should be provided to extend the programme to cover more farmer groups.
52. Sensitized meat handlers on hygienic meat handling	Economic development	1,000.00	IGF	February, 2022	February, 2022	1,000.00	0.00	Completed	25	Programme was successful. More funds should be provided for more sensitization.
53. Established PERD nursery	Economic development	7,000.00	GoG	January, 2022	December, 2022	7,000.00	0.00	Completed	76	Coconut nursery was established.
54. Organized public education on disaster prevention	Environment, infrastructure and Human Settlement Development	10,000.00	IGF	10/01/2022	June, 2022	10,000.00	0.00	Completed	15 communities	Sensitization programmes were organized in communities namely; Adweso, Two Streams, Zongo, Nsukwao, Nyamekrom, Betom etc.
55. Trained 10 DVGs in the municipality	Environment, infrastructure and Human Settlement Development	5,000.00	IGF	21/01/2022	21/01/2022	5,000.00	0.00	Completed	10 DVG	DVGs were trained on Covid-19, Fire and Flooding.
56. Organize clean-up exercises in (2) zones in the municipality	Environment, infrastructure and Human Settlement Development	3,500.00	IGF	22/02/2022	22/02/2022	3,500.00	0.00	Completed	2 communities	Clean-up exercise was organized at Nsukwao and Tanoso.
57. Supported community-initiated projects	Environment, infrastructure and Human Settlement Development	12,000.00	IGF	March, 2022	March, 2022	12,000.00	0.00	Completed	Nsukwaoso Electoral area	The Assembly assisted the Nsukwaoso electoral area in paying for the cost of dredging the Kwasi Fori river.
58. Undertook field trips to flood prone areas for assessment and further action	Environment, infrastructure and Human Settlement Development	1,500.00	IGF	April, 2022	August, 2022	1,500.00	0.00	Completed	10 communities	Field trips were undertaken at Adweso, Two Streams, Zongo,

										Nsukwao, Anlo Town, Ada etc.
59. Planted 500 trees	Environment, infrastructure and Human Settlement Development	2,000.00	GoG	May, 2022	May, 2022	2,000.00	0.00	Completed	10 schools	Trees were planted in selected schools in the municipality.
60. Organize clean-up exercises in (5) zones in the municipality	Environment, infrastructure and Human Settlement Development	5,000.00	IGF	7/04/2022	10/05/2022	5,000.00	0.00	Completed	5 Zones	Clean-up exercise organized in the Zone included communities such as Trom, Two Streams, Adweso SSNT, Abogri, and Adweso Market, Nsukwao
61. Procured a crane vehicle	Environment, infrastructure and Human Settlement Development	170,000.00	DACF	9/11/2022	9/11/2022	170,000.00	0.00	Completed	Municipal wide	The acquisition of the vehicle will help to ensure broken down streetlights in the municipality are fixed.
62. Decongestion exercises conducted in the municipality	Environment, infrastructure and Human Settlement Development	30,000.00	GoG	March, 2022	March, 2022	30,000.00	0.00	Completed	CBD	Traders selling on walkways at the CBD were cleared to ease vehicular and pedestrian movement
63. Organized land use sensitization programs	Environment, infrastructure and Human Settlement Development	4,000.00	IGF	April, 2022	June, 2022	4,000.00	0.00	Completed	Municipal Wide	4 land use sensitization programmes were organized in the municipality.
64. Held public sensitization and MCE's community engagement	Governance, Corruption and Public Accountability	50,000.00	IGF	9/09/2022	7/10/2022	50,000.00	0.00	Completed	1,107 attendants	All 34 electoral areas were visited by the team with a total of 1,107 community members attending the programme.
65. Embarked on monitoring visit to Zonal Councils in the municipality	Governance, Corruption and Public Accountability	2,000.00	IGF	June, 2022	June, 2022	2,000.00	0.00	Completed	8 Zonal Councils	All 8 Zonal Councils in the Municipality were monitored on their daily activities.

66. Maintained street lights	Governance, Corruption and Public Accountability	20,000.00	GoG	January, 2022	December, 2022	20,000.00	0.00	Completed	Municipal wide	The Assembly repaired and maintained streetlights with the help of its crane vehicle.
67. Provided Street lights in the electoral areas	Governance, Corruption and Public Accountability	50,000.00	GoG	March, 2022	November, 2022	50,000.00	0.00	Completed	Municipal wide	All honorable Assembly members were provided with 4 streetlights.
68. Procured office equipment (Laptops, Desk Top, UPS, Printers etc	Governance, Corruption and Public Accountability	50,000.00	IDA	June, 2022	June, 2022	50,000.00	0.00	Completed	5 officers	The office items procured has enhanced the various officers in carrying out their official duties.
69. Supported Police/Military Patrol Team in the Municipality	Governance, Corruption and Public Accountability	35,000.00	IGF	January, 2022	December, 2022	35,000.00	0.00	Completed	Police and Military	Supported the military and police with fuel to patrol the municipality.
70. Prepared 2023 Annual Action Plan, Composite Budget, O&M and other Plans	Governance, Corruption and Public Accountability	25,000.00	IGF	June, 2022	October, 2022	7,000.00	0.00	Completed	NJSMA	2023 Annual Action Plan and Composite Budget were prepared.
71. Procured printed materials and stationery	Governance, Corruption and Public Accountability	200,000.00	GoG	January, 2022	December, 2022	200,000.00	0.00	Completed	NJSMA	Printed materials and stationery were procured to run the Assembly.
72. Monitored and Evaluated projects/programs	Governance, Corruption and Public Accountability	176,888.00	IDA, IGF	January, 2022	December, 2022	176,888.00	0.00	Completed	360	Projects were monitored monthly
73. Conducted 2 No. Town Hall meetings and 34 Community durbars	Governance, Corruption and Public Accountability	50,000.00	IGF	9/09/2022	7/10/2022	50,000.00	0.00	Completed	34 electoral areas	Community durbars were held in all 34 electoral areas to account to the people.
74. Maintained office furniture & Fixtures	Governance, Corruption and Public Accountability	75,000.00	DACF	January, 2022d	December, 2022	75,000.00	0.00	Completed	NJSMA	Maintenance works were carried out at the Assembly's Offices.

75. Maintained office building	Governance, Corruption and Public Accountability	50,000.00	DACF	January, 2022	December, 2022	50,000.00	0.00	Completed	NJSMA	Office buildings were maintained during the year under review.
76. Rehabilitated and refurbished Assembly Hall and offices	Governance, Corruption and Public Accountability	200,000.00	DACF	January, 2022	December, 2022	200,000.00	0.00	Completed	NJSMA	Retention was paid to contractor
77. Maintained plants and machinery	Governance, Corruption and Public Accountability	10,000.00	IGF	January, 2022	December, 2022	10,000.00	0.00	Completed	NJSMA	Plants and machinery were maintained during the year.
78. Maintained general equipment	Governance, Corruption and Public Accountability	20,000.00	IGF	January, 2022	December, 2022	20,000.00	0.00	Completed	NJSMA	General equipments were maintained.
79. Supported National Celebrations and Events	Governance, Corruption and Public Accountability	80,000.00	DACF	January, 2022	December, 2022	80,000.00	0.00	Completed	Municipal wide	National celebrations such as farmers day and Independence Day were supported.
80. Supported Traditional Authority	Governance, Corruption and Public Accountability	50,000.00	GoG	January, 2022	December, 2022	50,000.00	0.00	Completed	New Juaben Traditional Authority	Traditional Authorities were supported during the demise of the Omanhene.
81. Organized training programme for staff on Local Governance Act (936)	Governance, Corruption and Public Accountability	34,000.00	GoG	8/ 09/ 2022	8/ 09/ 2022	34,000.00	0.00	Completed	Male- 39 Female- 65 Total- 104	Staff capacity were enhanced.
82. Organized training on Local Government Service Protocols for staff	Governance, Corruption and Public Accountability	30,000.00	IGF	28/07/2022	28/07/2022	30,000.00	0.00	Completed	Male- 25 Female- 47 Total- 72	Staff capacity was enhanced
83. Organized Training on Effective Customer Service and Client Management.	Governance, Corruption and Public Accountability	40,000.00	DACF-RFG	14/11/2022	14/11/2022	40,000.00	0.00	Completed	50	Staff capacity were enhanced.

84. Gazetted 2023 fee fixing	Governance, Corruption and Public Accountability	20,000.00	IGF	January, 2022	December, 2022	20,000.00	0.00	Completed	Municipal wide	The programme was highly participated by the populace.
85. Trained Staff on Functions and Operations of CSU and how to respond to clients enquires	Governance, Corruption and Public Accountability	40,000.00	DACF-RFG	14/11/2022	14/11/2022	40,000.00	0.00	Completed	50	Staff capacity were enhanced.
86. Organized pay-your-levy campaigns in the municipality	Governance, Corruption and Public Accountability	30,000.00	IGF	March, 2022	October, 2022	30,000.00	0.00	Completed	Municipal wide	Pay- your- levy campaigns were organized during the year.
87. Maintained and repaired official vehicles	Governance, Corruption and Public Accountability	100,000.00	IGF	January,2022	December, 2022	100,000.00	0.00	Completed	10 vehicles	All Assembly vehicles were maintained and repaired during the year to discharge official duties.
88. Supplied office facilities, supplies and accessories	Governance, Corruption and Public Accountability	225,180.00	IGF	January,2022	December, 2022	225, 180	0.00	Completed	NJSMA	Office facilities and accessories were supplied.
89. Procured software for bills and property rate generation for NJSMA	Governance, Corruption and Public Accountability	49,906.13	GoG	08/02/2022	08/02/2022	49,906.13	0.00	Completed	NJSMA	Software procured and in use

2.1 Update On Funding Sources and Disbursements

The Local Governance Act, Act 936 of 2016 mandates the Assembly's to mobilize resources for the implementation of development plans. The Assembly had five (5) major sources of revenue available for the implementation of the DMTDP, these were; the traditional sources, IGF, Central Government transfers including local government workers' salaries and wages, DACF, DACF-RFG, GSCSP. others were external assistance from UNICEF and MAG funds.

Table 2.2: Update on Revenue Sources

REVENUE SOURCES	BASELINE 2021	TARGET 2022	ACTUAL 2022
IGF	5,114,288.69	6,050,508.00	4,584,423.12
DACF	868,994.43	3,932,396.00	1, 874,120.47
MP's CF	294,652.07	517,420.00	521, 077.15
PWDs CF	101,088.44	155,226.00	226,581.26
MSHAP	2,404.58	51,742.00	19,437.02
GSFP	0.00	0	0.00
SRWSP	0.00	0	0.00
DDF	1,129,526.00	611,605.00	1,164,502.40
GSOP	0.00	0	0.00
UNFPA	0.00	0	0.00
UNICEF	45,000.00	30,000.00	15,000.00
UDG	9,590,061.74	19,688,800.00	0.00
LEAP	N/A	N/A	N/A
OTHERS (MAG Fund)	76,803.06	58,462.00	58,462.80
OTHERS (GOG Compensation)	3,844,331.82	4,621,667.00	5,122,851.07
OTHERS (GOG goods and services)	66,007.93	681,429.00	46 ,621.65
TOTAL	17,222,819.01	36,399,255.00	13,633,076.92

Source: NJSMA Trial Balance, 2022

Analysis on Revenue Sources

Actual revenue received on compensation (salaries and wages) to the Assembly under the period under review revealed that there was about 10% increase in compensation over the planned figures, this could be probably due to the increment in salaries, promotions or as a result of additional staff being posted to the Assembly. On the other hand, only about (7%) of funds were transferred to the decentralized departments under goods and services. Hence, the departments did not receive substantial amount of funds to run their administrations.

The DACF transfers were inadequate and irregular with about 52% actual funds received. This has affected performance in service delivery since the Assembly relied largely on the DACF for development projects. There is therefore the need to improve the IGF and commit revenues in the provision of infrastructure.

Notwithstanding, with regards to DDF/DACF-RFG, PWDs CF, MP’s CF and GoG Compensation the Assembly exceeded its target. On UDG which is the highest funding source for the Assembly, no allocation was received during the year under review. On LEAP, although the Municipality is a beneficiary of the programme, data was not available due to payments being made directly into the accounts of the beneficiaries.

Overall, the Assembly achieved less than half (37%) representing **GH¢13,633,076.92** of its revenue target for 2022.

Figure 2.0: 2022 Revenue Performance from All Sources



Table 2.3: Update on Disbursements

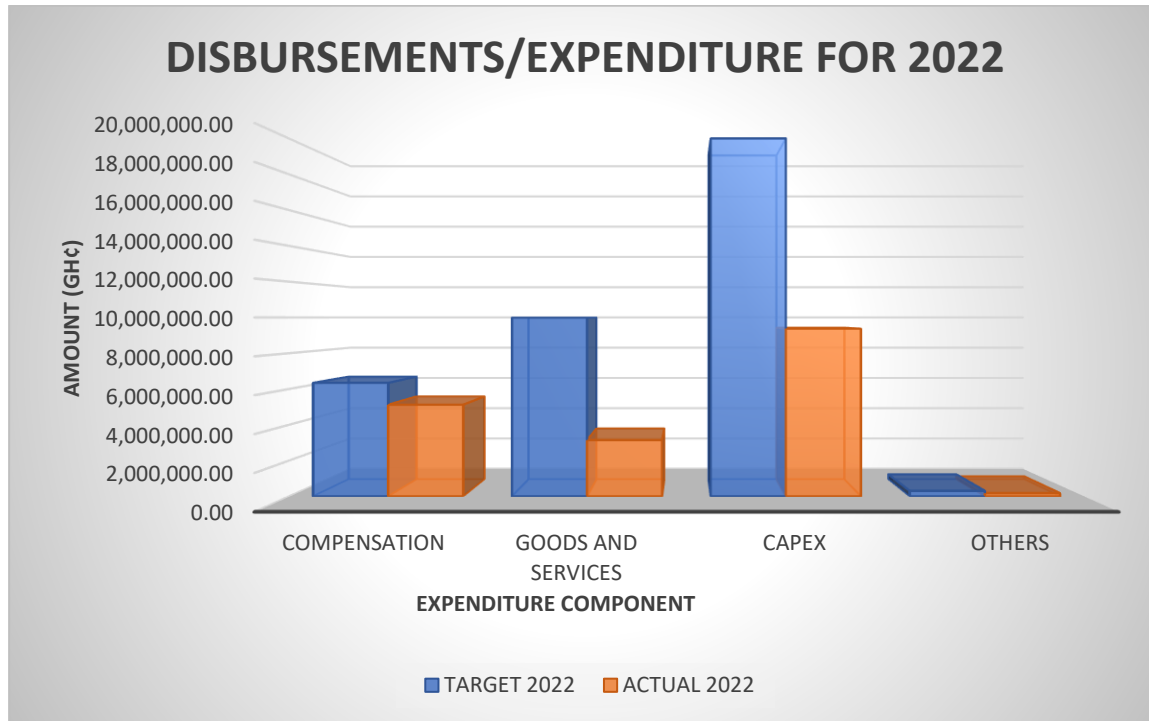
EXPENDITURE ITEM	BASELINE 2021	TARGET 2022	ACTUAL 2022
Compensation	6,160,738.07	6,346,287.00	5,122,851.07
Goods and Service	2,731,359.23	9,988,095.00	3,145,360.45
CAPEX	11,241,704.11	20,064,873.00	9,369,843.70
Others (IGF Capital)	2,757,291.12	312,725.74	185,701.13
TOTAL	22,891,092.53	36,711,980.74	17,823,756.35

Source: NJSMA Trial Balance, 2022

Analysis On Disbursement/Expenditure

The table above shows the expenditure of the Assembly as at December, 2022. It was evident that the Assembly spent less amount **GH¢17,823,756.35** of its budgeted figure **GH¢36,371,980.74**. A huge chunk of the Assembly’s expenditure went to CAPEX (52.57%) **GH¢9,369,843.70** during the year under review.

Figure 2.1: Update on Disbursements



2.2 Update On Performance of Core Indicators at The District Level

One critical component of the M&E was developing the most appropriate indicators and targets that are achievable and directly related to the MTDP goals and objectives. Indicators were needed for measuring progress whilst targets were the sign post that will lead to the stated goal and objectives.

The Assembly adopted the relevant NDPC's core indicators together with specific indicators based on the DMTDP objectives. The features of the indicators are that they are Specific, Measurable, Attainable, Reliable and Time bound (SMART-G) and Gender responsive. This section of the report highlights on the actual achievements in 2022 as against the targets that were set and analysis of the achievements.

Table 2.4: Update on Core Indicators and Targets at the Municipal Level

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Target 2022	Actual 2022
CORE INDICATORS				
	ECONOMIC DEVELOPMENT			
1.	Total output in agricultural production			
	i. Maize	4,872 MT	4,500 MT	3,379 MT
	ii. Cassava	42,188 MT	40,000MT	38,000.00MT
	iii. Yam	862 MT	0	0
	iv. Cocoyam	558 MT	500 MT	0
	v. Plantain	3,822 MT	4,000MT	0
	vi. Cattle	1,306	500	87
	vii. Sheep	669	1,000	696
	viii. Goat	648	1,500	1,137
	ix. Pig	296	2,000	1441
	x. Poultry	74,237	25,000	24,500
2.	Percentage of arable land under cultivation	88%	80%	65%
3.	Number of new industries established			

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Target 2022	Actual 2022
	i. Agriculture	0	5	1
	ii. Industry	0	2	0
	iii. Service	0	5	0
4.	Number of new jobs created	250	10	4
	i. Agriculture	1205	180	72
	ii. Industry			
	iii. Service	870	20	6
5.	SOCIAL DEVELOPMENT			
	Net enrolment ratio			
	i. Kindergarten	74.8%	74.3%	74.2%
	ii. Primary	85.25%	88%	86.10%
	iii. JHS	45.2%	43.8%	48.3%
6.	Gender Parity Index			
	i. Kindergarten	0.98	0.98	1.03
	ii. Primary	1.02	1.02	0.99
	iii. JHS	1.04	1.04	0.96

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Target 2022	Actual 2022
	iv. SHS	0.83	0.83	0.76
	Completion rate			
7.	i. Kindergarten	104.5%	104.5%	90.1%
	ii. Primary	103.2%	103.2%	102.4%
	iii. JHS	74.2%	74.2%	74.2%
	iv. SHS	90.6%	90.6	96.9%
	Number of operational health facilities			
8.	i. CHP Compound	34	35	35
	ii. Clinic	11	11	11
	iii. Health Centre	4	4	4
	iv. Hospital	2	2	2
	Proportion of population with valid NHIS card			
9.	i. Total	Male- 37861 Female- 56447 Total- 94308	Male- 40,000 Female- 60,000 Total- 95000	98,611
	ii. Indigents	267	500	308
	iii. Informal	4,620	48,000	45,200
	iv. Aged	3,578	4,000	3,367
	v. Under 18 years	43,800	52,000	46,803

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Target 2022	Actual 2022
	vi. Pregnant women	2,860	3,000	2,933
10.	Number of births and deaths registered	Male- 1,781 Female- 1,548 Total- 3,329	Male-1473 Female- 1364 Total- 2837	Male- 1,668 Female- 1,610 Total- 3,278
	i. Birth (sex)			
	ii. Death (sex, age group)	Male- 981 Female- 857 Total- 1,838	Male- 981 Female- 857 Total- 1,838	Male- 956 Female- 837 Total- 1,793
11.	Percent of population with sustainable access to safe drinking water sources¹			
	i. District	72%	100%	77%
	ii. Urban	75%	100%	82%
	iii. Rural	68%	100%	71%
12.	Proportion of population with access to improved sanitation services			
	i. District	72%	100%	88%
	ii. Urban	88%	100%	90%
	iii. Rural	73%	100%	85%
13.	Maternal mortality ratio (Institutional)	656.4/100000 live births	893.5/100,000 live births	697/100,000 live births
14.	Malaria case fatality (Institutional)	0	0	0
	i. District	0	0	0
	ii. Under five	0	0	0

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Target 2022	Actual 2022
	iii. Women Between 15-49	0	0	0
15.	Number of recorded cases of child trafficking and abuse	Males- 4 Females- 2 Total- 6	0	0
	i. Child trafficking (sex)			
	ii. Child abuse (sex)	0	0	7
	Percentage of road network in good condition			
16.	i. District	58%	100%	65%
	ii. Urban	50%	100%	55%
	iii. Rural	10%	100%	10%
17.	Percentage of communities covered by electricity			
	i. District	92%	100%	95%
	ii. Urban	90%	100%	95%
	iii. Rural	84%	100%	93%
18.	Reported cases of crime			
	i. Men	720	500	634
	ii. Women	221	200	289
19.	Percentage of annual action plan implemented	81%	100%	91%

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Target 2022	Actual 2022
20.	Number of communities affected by disaster			
	i. Bushfire	11	0	14
	ii. Flood	11	0	3
	iii. Wind/ Rain Storm	5	0	3
DISTRICT SPECIFIC INDICATORS				
Start with the underlisted Integrated Social Services (ISS) indicators				
1	Number of trainings conducted on ISSOPs	2	0	0
2	Proportion of case workers trained in child protection and family welfare	5	0	6:21
3	Number of child violence cases benefitting from social welfare/social services	4	0	0
4	Number of children reached by social work/social services	11	0	195
5	Number of people reached with child protection and SGBV information	1571	0	Males-545 Females- 566 Total- 1177
6	Number of LEAP household members on NHIS	731	731	731
7	Number of households with adolescent girls benefitting from LEAP Programme	198	198	198
8	Number of outreach visits to communities with LEAP households	731	731	731
9	Number of referrals received from GHS	1	0	0

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2021)	Target 2022	Actual 2022
10	Proportion of referrals receiving adequate follow-up	100%	0	0
11	Number of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS	0	0	0
12	Number of regional intersectoral monitoring visits	0	0	0
13	Number of meetings to discuss integrated services	2	0	9
14	Number of girls reached by prevention and care services	0	0	346
15	Number of CP/SGBV cases referred to other services and followed up	0	0	0
16	Number of NGOs, including RHCs, trained	0	0	0
17	Number of children in RHCs profiled and reunified	0	0	0
18	Proportion of sub-standard RHCs closed	0	0	0
19	Number of children placed in foster care	5	0	4
20	Proportion of population with access to basic drinking water sources	67%	100%	85%
21	Proportion of population with access to improved sanitation services	65%	100%	70%
22	Number people in ODF communities	0	1	0

Source: MPCU, 2022

2.2.1 Analysis of Performance and Achievements on Core District Indicators

1. Economic Development

i. Private Sector Development, Markets; Majority of industrial establishments are found in the central business area of the Municipality while agricultural production is carried out in the small settlements and the peri-urban localities. The municipality on the other hand has various market centres with brisk trading activities taking place mainly on Mondays and Thursdays which are the main market days.

The high demand for trading spaces, stalls and shops has necessitated the construction of the 2-no 20-unit storey lockable stores and 1 no. 40 unit lockable stores at Zongo and the redevelopment of the Jackson Park which has shops and an event centre. The Assembly also has the intention of redeveloping the Zambarama market to accommodate more traders.

ii. Revenue mobilization: The Assembly generated GH¢**13,633,076.92** in 2022, the bulk of which was from fees, licenses and property rate. This was mainly as a result of revenues from the renewal of Assembly's properties such as stores, shops, sheds and stalls.

iii. Agricultural Productivity: Agriculture production has dropped further in the year 2022 as shown in the table due to some challenges. Inputs for planting for food and jobs have not been forthcoming.

Agriculture production in the municipality is likely to fall even more in the coming years due to the rate at which farmlands are being converted for estate development. Also, the rainfall pattern is becoming unpredictable as farmers are not able to prepare their farm lands for the next farming season which leads to post harvest losses.

2. Social Development

i. Education

Gender Parity Index (GPI); The Municipality recorded 1.03, 0.99 and 0.96 for KG, Primary and JHS respectively, Primary and JHS recorded GPI below the target of 1, this is due to more boys being enrolled than girls compared to KG recording more girls than boys.

Net Enrolment Rate (NER) on the other hand recorded 74.2% and 86.10% for KG and Primary respectively, at this level a little below 100%, it means, parents enrolled their wards at the right school going age for these levels, but with the JHS recording 48.3% implies most students at that level were not enrolled at the right age.

Congestion in classrooms has increased despite interventions in constructing new classroom blocks. This could be due to increase in enrolment as a result of better infrastructure conditions and education campaigns conducted. Statistics shows that the pupil to teacher ratio as at 2021 was 1:10 and increased to 1:22 in 2022.

ii. Health

Malaria used to be the topmost OPD attendance cases over the years followed by STIs. There has however been a significant reduction in malaria cases over the period with a zero-case fatality in 2022. The leading OPD case in 2022 is URTI with over 6000 cases recorded whereas malaria cases were 4467 as compared to 16,056 in 2021.

Adolescent health issues; there has been a slight decrease in adolescent issues such as teen delivery, teen abortions and teenage pregnancy.

Male involvement in RCH is gradually improving more males are accompanying their partners to receive care for ANC, delivery, PNC, FP and CWC.

Vaccinations; Covid 19 vaccination coverage achieved an 95.5% coverage in the municipality. Polio vaccination campaigns were successfully conducted.

Epidemic diseases; the municipal had nine (9) suspected cases of meningitis and confirmed two (2) and also there was a suspected case of three (3) neonatal tetanus cases and all three confirmed.

iii. Child and Family Welfare issues

Interventions conducted under child rights protection and promotion, gender-based violence, child abuse, child labour and trafficking among others yielded results. No case of child trafficking was recorded in 2022 which was an improvement over 2021 which recorded 6 cases. However, despite the interventions there was an increase of 7 child abuse cases as compared to a no or zero case in 2021.

3. Environment, Infrastructure and Human Settlement

Disasters; The major natural and man- made disasters that have plagued the Municipality are flooding, fire outbreaks and rainstorms. The perennial flooding in Nsukwao basin has reduced significantly due to the improvement works in the basin under the Ghana Secondary Cities Support Programme (GSCSP). Other interventions such as desilting of drains, grass cuttings along roads and sensitization programmes on disaster management has impacted positively.

Reported cases of flooding along the drain has reduced from 11 in 2021 to 3 in 2022. Same can be said of windstorm which reduced from 5 in 2021 to 3 in 2022. Bushfire however increased from 11 in 2021 to 14 in 2022.

The Assembly's focus has been on flood control with little attention on bushfire and other disasters. The Assembly therefore needs to pay attention to other disasters and intensify campaigns in the communities.

Road Safety issues; The Assembly collaborated with a number of state institutions such as NRSA, Police, MTTU, GNFS, Urban roads etc to address road safety issues. Activities conducted included removal of immobilized vehicles on highways, decongestion exercises, media engagement and sensitization of road users on best road safety practices, training of tricycle operators, construction of speed rumps, road markings for vehicular parking at the CBD, pothole patching, replacing of metal gratings, grass cutting along roads and construction of roads.

The above stated interventions have reduced road crashes hence the numbers of road/accident fatalities as compared to previous years has reduced from 15 in 2021 to 6 in 2022.

Settlement Planning

The number of communities with implementing Structural Plans (SP) and Local Plans (LP) has increased from 18 to 2. With regards to street naming and property addressing, 387 streets have been identified, 248 streets named and 207 streets with signages have been erected. The Physical Planning Department developed a street database and a signage map/register. 4000 properties stenciled and 6000 businesses stenciled in the data collection process.

4. Governance, Corruption and Public Accountability

Human Security and Public Safety: The security issues are mainly; very dark residential areas, rise in activities of drug peddlers, activities of brothel facilities, increase in stealing and other crimes, poor road network, misunderstanding among transport unions due to inadequate space, few chieftaincy issues and boundary disputes.

Reported cases of crime has reduced from 941 in 2021 to 923 in 2022. The police citizen ratio has improved with a ratio of 1:1,423 in 2022 as compared to 1:2,328 in 2021.

The security situation has been managed by the Police and MUSEC very well. The following interventions has helped reduce the rate of violent crimes such as highway robbery and residential robbery;

- The District Police Command has formed a Community Police Unit, thereby some communities noted for criminal activities such as Nyamekrom and Yawkyerema have formed Community Watch Committees (Watch Dogs) to help the police in patrols.
- There has been an increase in the number of police officers. The police citizen ratio is currently 1:1,423.
- Mobile and foot patrols had been intensified over the period.

Provision of streetlights has reduced the petty stealing and improved visibility. A transport management committee was formed made up of all the transport unions with elected executives.

2.3 Update on Critical Development and Poverty Issues as At the End Of 2022

The critical development and poverty issues are social intervention programs enrolled to reduce extreme poverty situations in the Municipality targeting especially the vulnerable and the poor. Some of the social protection and intervention programs include LEAP, Disability funds, capitation grants, school feeding program, Free SHS and NHIS among others. Update on critical development and poverty issues as at the end of the 2022 is presented in the Table 2.5.

Most of the allocation figures and actual receipts were not available, this is because payments were done at the national level. Regional and municipal directors could not provide the Assembly with information regarding critical indicators such Ghana School Feeding programme, Free SHS and Planting for Foods and Jobs Programmes.

The municipality is not a beneficiary of the One-Village-One-Dam and One-District-One-Factory Programmes

We recommend that copies of allocation letters and payments be made available to the Assemblies and the regional offices.

Table 2.5: Update of Critical Development and Poverty Issues as at the end of 2022

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No of beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme	N/A	N/A	Male- 8,000 Female-9,000 Total- 18,000	Male- 6,620 Female-6,786 Total- 13,406
Capitation Grants	N/A	N/A	N/A	N/A
National Health Insurance Scheme	N/A	N/A	N/A	N/A
Livelihood Empowerment Against Poverty (LEAP) programme	N/A	N/A	731 households	731 households
Support to PWDs	125,350.00	125,350.00	Males-50 Females- 50 Total- 100	Males- 29 Females-43 Total-72
National Youth Employment Program	N/A	N/A	N/A	N/A
One District-One Factory Programme	0.00	0.00	0	0
One Village-One Dam Programme	0.00	0.00	0	0
Planting for Food and Jobs Programme	N/A	N/A	N/A	N/A
Free SHS Programme	N/A	N/A	N/A	Males- 64 Females- 12 Total- 76
National Entrepreneurship and Innovation Plan (NEIP)	N/A	N/A	N/A	N/A

Social Protection Programmes

The main objective of social protection is to tackle poverty and to protect people from risks and shocks. The social protection programmes in the municipality are financed by Government of Ghana public funds. Ghana National Social Protection Strategy seeks to spearhead the provision of livelihood support and empowerment for the vulnerable as well as poor unemployed youth.

The main social protection programmes in the municipality are;

- **Livelihood Empowerment Against Poverty (LEAP);** LEAP provides conditional and unconditional cash transfers to the extremely poor and vulnerable households. Households enrolled on the LEAP as at December 2022 were 731 comprising 116 males and 615 females. A total of three (3) cash transfers were conducted during the year under review, thus 79th to 80th cycle LEAP payment was done in all the LEAP communities. Seven hundred and thirty-one (731) households were earmarked for the payment. Households who were absent during payment were given the opportunity at Kwahu Rural Bank to access the fund at their own convenience. Sensitization was always organised for beneficiaries before cash transfers were done.
- **Support to PWDs-** The Municipality has a total number of 567 registered PWDs. Two disbursements were done during the year under review. The first was in April whereas the second was in December 2022. The total number of beneficiaries was Twenty-nine (29) males and Forty-three (43) females. The total amount disbursed was One Hundred and Twenty-five Thousand, Three Hundred and Fifty Ghana Cedis (GH¢125,350.00). Apart from cash, beneficiaries were also supported with items such as deep freezers, sewing machines, hair dryers among others.
- **School Feeding Programme;** The programme's objective is to improve upon teaching and learning, increase enrolment in schools, ensures food security, reduce hunger and malnutrition among school going children. It is being implemented in deprived public schools, currently 13,406 school children in 47 schools are benefiting, each pupil is fed on GH¢1.00 per day.

2.3 Update On Evaluations Conducted

Evaluation was conducted to make judgment about projects or programmes that were completed and on-going based on systematic and objective collection and analysis of data or information relative to such issues as effectiveness, efficiency, relevance, and sustainability for our stakeholders. Important outcome of the project or program evaluation is a set of recommendations to address issues related to the project or program design, objective, implementation and lessons learnt to guide future planning. Evaluation determines the causes of deviations from the plan, the initial effects, (planned/unplanned) as well as the impact on the programme has had, e.g., the effect on the target group and many others.

The evaluation process was done in three (3) stages, the pre-project valuation, on-going evaluation and post project evaluation stages.

The evaluation was conducted through reviews, gathering of evidence, analysis of the evidence, use of findings and sharing of findings. The main evaluation methods used were the Return on Investment (ROI) and Cost Benefit Analysis (CBA). The MPCU settled on these two (2) methods because we were challenged with time and cost constraints to engage an external consultant and the lack of capacity to conduct evaluation. Real Time Evaluation method was the technique used to conduct the evaluation on the social intervention programmes.

Return on Investment (ROI) – this method was used to understand the profitability of the Assembly’s investments. The evaluation team compared how much a project or programme costs to how much was earned after project completion. A conversion of an annual ROI of 7% and greater was considered a good investment.

Cost Benefit Analysis (CBA) – a cost benefit analysis technique was also used to evaluate the programmes and projects. The analysis took into account the costs associated with the programmes and compared them to the benefits that were expected to be gained. This technique does not necessary take into account revenue but also considered environment and social benefits.

Real Time Evaluation (RTE)- The ultimate intention of using this evaluation method was to improve the programme concerned. Also, there was no time to use complex methodologies.

Table 2.6: Update on Evaluations Conducted During the Reporting Period.

S/N	Name of the Evaluation	Policy/ Program/Project involved	Consultant or Resource persons involved	Methodology Used	Findings	Recommendations
1.	Mid-Term Evaluation	Redevelopment of Jackson's Park	Soman Consult, Project Monitoring Team and Ghana Institution of Engineering	Monitoring visits	This was done to assess the project design due to an incident that occurred on site during the project implementation.	The project design of the public stand was modified
2.	Terminal Evaluation	Nsukwao Basin Drainage Improvement Project	Soman Consult, Project Monitoring Team	Cost Benefit Analysis (CBA) and site inspection	Post contract evaluation was conducted after the project was completed. Key finding of the functionality of the pond was that the receptors at ground zero was not functioning. Hence water was not collected in the pond. Some parts of the drain had silted and blocked water passage.	Stone pitching of the area around the receptor was recommended to stop further erosion and make the receptor functional. Other areas in the basin should be stone pitched and desilting to be done.
3.	Terminal Evaluation	Construction of classroom blocks for schools	MPCU Members	Cost Benefit Analysis and site inspection	Poor drainage systems in the municipality poses danger to the school structures. Enrolment has increased in the schools.	Pavement of schools, construction of drains and landscaping should be part of project cost.
4.	Terminal Evaluation	Construction of lockable stores at Zongo market.	MPCU Members	Return On Investment (ROI)	The ROI was 9% which means is a good investment. The other 40-unit lockable stores when completed will yield enough revenue for the Assembly	The Assembly should invest in improving the conditions in the market such as provision of security, pavement and fencing
5.	Real Time Evaluation	Child and Family Welfare	MPCU Members	Dialogue	Willingness of victims to report cases of domestic violence, child abuse and neglect	Intensify personal welfare services through counselling, and sensitisation programmes in the communities and use of media platforms
6.	Real Time Evaluation	Community Care Services	MPCU Members	Dialogue, Interviews	Support to PWDs and the vulnerable has made them economically independent. They are able to meet their basic needs.	More funds should be made available to intensify the programme.

2.5 Update on Participatory Monitoring and Evaluation (PM&E) Conducted

Participatory Monitoring and Evaluation (PM&E) encourages and reflects on what has happened in the past in order to make decisions about the future. By PM&E, beneficiary communities learn about things that have worked well and vice versa and through the process, it becomes more likely that corrective measures will be implemented. The effectiveness of participatory monitoring and evaluation lies in the understanding of the stakeholders to agree on the purpose of the evaluation. The objectives of the project, as well as the expected outputs provide a forum for changes and adjustments if the need arises in order to achieve desired results. The PM&E tools employed, projects undertaken, stakeholders involved, methodology used, findings and recommendations are as stated in the Table below:

Table 2.7: Participatory Monitoring and Evaluation (PM&E)

NAME OF TOOL	POLICY/ PROGRAMME/ PROJECT INVOLVED	CONSULTANT OR RESOURCE PERSONS INVOLVED	METHODOLOGY USED	FINDINGS	RECOMMENDATIONS
a. Participatory Rural Appraisal (Transect Walk) b. Site Meetings	Nsukwao Basin Improvement Project	Municipal Monitoring Team/Contractors/ Assembly members for the various project sites and Elders.	1.Participatory Rural Appraisal (Transect Walk) Site Visits, selection and coverage, Meetings with Traditional Authorities and Community Leaders and other Key Stakeholders, visual images of project Plans and Monitoring Reports	Sedimentation is a major challenge. Weeds and silt have piled up within a short period. The receptors of the Lot-2 Pond was malfunctioning although the contractor worked according to specifications.	There should be frequent maintenance of drain such as desilting to achieve its purpose of flood reduction Frequent sensitisation along the drains on waste disposal. It was recommended that the project consultant redesign the receptor to retain water.
a. Participatory Rural Appraisal (Transect Walk) b. Site Meetings	Redevelopment of Jackson's Park	Municipal Monitoring Team/Consultant/Contractors/ Assembly member for the project location and direct stakeholders such as the Basket and Volleyball Club, Taxi Unions and Traders who ply their trade at Jackson's Park.	1.Participatory Rural Appraisal (Transect Walk) Site Visits, selection and coverage, Meetings with Key Stakeholders, visual images of project Plans and Monitoring Reports	The project implementation was at a slow pace hence contractors were not able to meet the implementation deadlines.	It was recommended that contractors employ more labourers to fasten up the pace of work.
a. Participatory Rural Appraisal (Transect Walk) b. Site Meetings	Construction of 6-Unit classroom block for Ellen White SDA Basic School	Municipal Monitoring Team/Contractor/ Traditional Authority, Education Directorate, Assembly Member for Debrakrom.	1.Participatory Rural Appraisal (Transect Walk) Site Visits, selection and coverage, Key Stakeholders, visual images of project Plans and Monitoring Reports	Key stakeholders' participation was inadequate	Users of the facility should be actively involved in the process.
a. Beneficiary Assessment.	Training on Effective Customer	Sedat Consult	Questionnaires were given to beneficiaries of the training programme to rank both the consultant and the various	The training programme was very impactful	More of such trainings be held regularly.

	Service and Client Management.		aspect of the training to ascertain how useful it was to the beneficiaries.	participants as it enhanced their knowledge on customer service and client management.	
a. Participatory Rural Appraisal (Transect Walk) b. Site Meetings	Construction of 2-Unit KG block with entertainment room for Trinity Presby Model School	Municipal Monitoring Team/Contractor/ Traditional Authority, Education Directorate, Assembly Member for Ada.	1.Participatory Rural Appraisal (Transect Walk) Site Visits, selection and coverage, Key Stakeholders, visual images of project Plans and Monitoring Reports	Marker boards were yet to be fixed in the classrooms. There was a disability ramp but there was no staircase.	It was recommended that the needed consultations be made to fix the marker boards. The contractor was tasked to construct a staircase for the facility.
a. Participatory Rural Appraisal (Transect Walk) b. Site Meetings	Construction of 2-Unit KG block with entertainment room for Nana Kwaku Boateng 'A'	Municipal Monitoring Team/Contractor/ Traditional Authority, Education Directorate, Assembly Member for Ada.	1.Participatory Rural Appraisal (Transect Walk) Site Visits, selection and coverage, Key Stakeholders, visual images of project Plans and Monitoring Reports	Marker boards were yet to be fixed in the classrooms. There was a disability ramp but there was no staircase.	It was recommended that the needed consultations be made to fix the marker boards. The contractor was tasked to construct a staircase for the facility.

CHAPTER THREE

3.0 THE WAY FORWARD

3.1 Key Issues addressed

- The Municipal Transport Officer came out with schedules to manage the use of the few vehicles available.
- The Municipal Planning Officer took the MPCU members through the Annual Progress Report guidelines and had a working session with them.
- Some departments such as the DSW&CD, GEA and Agric were able to implement their activities without direct funding from the Assembly through collaboration with other departments and agencies.
- Some Departments took advantage of worship centers such as churches and mosques to conduct sensitization programmes thereby cutting down cost. These departments included the DSW&CD, NADMO, Department of Agriculture and the Department of Education.

3.2 Key Issues Yet to Be Addressed

- Lack of capacity to conduct Monitoring and Evaluation.
- Procurement of vehicles to conduct Monitoring and Evaluation.
- Delays in the release of the statutory funds have affected the pace of implementation of projects and programmes.
 - Lack of improvement on IGF
- It is very expensive conducting Participatory Monitoring and Evaluation
- Poor maintenance of office equipment leading to frequent breakdown.
- Limited stakeholder participation in Assembly's activities.
- Weak implementation of byelaws.

3.3 Recommendations

1. Professional capacity programmes should be organized for staff especially the head of monitoring team.
2. The Assembly should procure more vehicles to enable the monitoring team conduct regular monitoring exercises.

3. Statutory funds such as the DACF should be released on time to implement projects and programmes.
4. Implement revenue improvement strategies such as instituting an electronic billing system.
5. More training programmes should be organized for revenue collectors to improve upon revenue performance.
6. Intensify the implementation of byelaws on sanitation.
7. More funds should be allocated to conduct Participatory and Evaluation.

3.4 Conclusion

It is the hope of the Assembly that these recommended strategies would be pursued in order to step up the general efforts of promoting growth in the local economy and also facilitating development in the various sectors, to improve the living conditions of the people in the Municipal.

The Assembly, in collaboration with all the decentralized departments, Non-Governmental Organizations (NGOs) and the Private Sector, will continue to make judicious use of available resources, to embark on the various planned programmes, projects and activities, as relevant to achieving the set goals of the National Medium-Term Development Policy Framework (NMTDPF).

PROJECT PICTURES
NSUKWAO BASIN DRAINAGE IMPROVEMENT PROJECT



REDEVELOPMENT OF JACKSON'S PARK



6-UNIT ELLEN WHITE SDA SCHOOL



2-UNIT TRINITY KG BLOCK



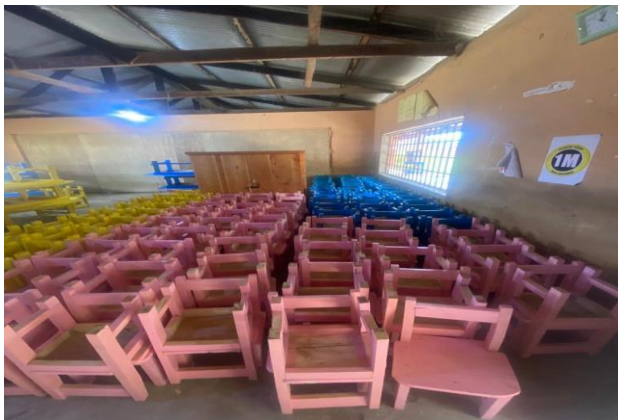
2-UNIT NANA KWAKU BOATENG SCHOOL



CONSTRUCTED FOOTBRIDGE



SUPPLY OF FURNITURE TO SELECTED SCHOOLS



RENOVATED JUBILEE PARK

